

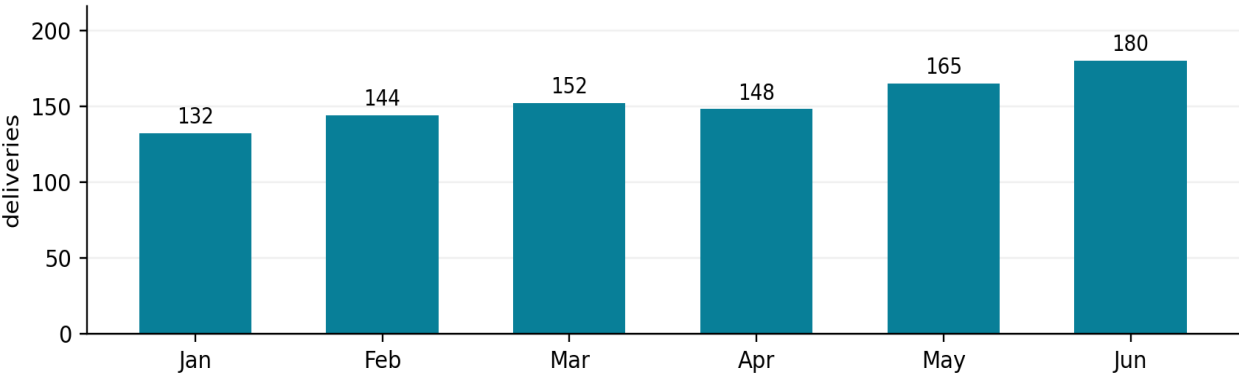
Management overview

Review

Management readout | May-June comparison with January-June context | Synthetic sample, not a customer result.

What the evidence says

Revenue is above the illustrative target and workload increases. Delivery reliability is below its example target, so growth should be reviewed alongside service performance and collections.



Completed deliveries - historical context

| Measure            | May / comparison  | June / actual     | Movement                  |
|--------------------|-------------------|-------------------|---------------------------|
| Revenue            | Target EUR 82,000 | Actual EUR 83,517 | +1.9% vs target           |
| On-time deliveries | 93.9%             | 93.3%             | -0.61 pp vs May           |
| Tickets closed     | Target 85         | Actual 89         | +4 vs target              |
| Open backlog       | Limit 20          | Actual 16         | Within illustrative limit |

Changes are descriptive. Proposed actions below require the specified source checks before implementation.

# Findings & supporting evidence

## Service performance weakens slightly

Completed deliveries rise from 165 to 180, while on-time completions rise from 155 to 168. Reliability falls from 93.9% to 93.3%. Late deliveries rise from 10 to 12. This does not prove rising volume caused delays.

## Targets are illustrative, not benchmarks

The 95% reliability target, 85 closed-ticket target and backlog limit of 20 come from the synthetic sample. They are not industry standards. At June volume, 171 on-time deliveries would meet 95%; actual is 168.

## A scorecard needs supporting detail

Revenue, gross margin and operating profit reconcile to the sales and finance reports. Receivables, inventory and workload use distinct units and do not combine into one overall performance score.

## Supporting calculations / breakdown

| June operating check | Actual       | Basis                                 |
|----------------------|--------------|---------------------------------------|
| Deliveries completed | 180          | Includes 168 on time and 12 late      |
| Delivery target gap  | 3 deliveries | 171 on time needed for 95% of 180     |
| Operating profit     | EUR 7,165    | Same finance basis as detailed report |
| Receivables          | EUR 36,500   | Ageing exposure; not cash available   |
| Stock value          | EUR 184,200  | Valuation, not stock quantity         |

Reported figures are rounded for display; calculations use the underlying synthetic values. Definitions and source limits are stated on page 3.

# Actions, definitions & limits

## Proposed action register

| Suggested owner | Investigation / action                                             | Evidence needed to close                                   |
|-----------------|--------------------------------------------------------------------|------------------------------------------------------------|
| Operations      | Review late deliveries by promised-date rule and exception reason. | Service gap explained from delivery-level evidence.        |
| Finance         | Review overdue receivables separately from profit.                 | Collection exposure and payment allocations reconciled.    |
| Management      | Agree owners and definitions for scorecard exceptions.             | Each action has evidence, an owner and a next review date. |

Owners are suggested roles, not assigned people. Set a review date when the scope is agreed; these samples do not assert that any action has been completed.

## Calculation definitions

On-time rate = on-time / completed deliveries. Target gap = 171 - 168 on-time deliveries at June volume. Currency, rates and counts are kept separate.

## Source and checks

ReTriev dashboard sample data: related sales, finance and operating datasets

The six monthly periods are present and numeric. KPI totals and ratios are recomputed from the supplied sample inputs. These checks do not establish transaction completeness, correct real-world accounting policy or causal validity.

## Evidence limitations

The source does not include historical backlog, delay causes or a delivery-level log. No backlog improvement or capacity cause can be inferred. Targets apply only to this example.

This sample illustrates an expanded written Review. Brief package findings and the included minor-adjustment review round are distinct; confirm deliverable coverage in the written scope.